



Jewish Federation
OF ST. LOUIS

2017 ANNUAL REPORT

Impact

JEWISH HOLIDAYS 5778

Note: Holidays begin at sundown of the previous day.

SEP 21-22, 2017

Rosh Hashanah

Literally meaning "Head of the Year," Rosh Hashanah marks the beginning of the Jewish calendar. It begins a 10-day period of repentance and prayer which ends on Yom Kippur. We celebrate the holiday with services and apples dipped in honey to symbolize the hope for a sweet year to come.

SEP 30, 2017

Yom Kippur

The Day of Atonement is the holiest day of the Jewish calendar, marking the end of the 10 days of repentance. It is spent in fasting and fervent prayer. Sounding the shofar signals the holiday's end.

OCT 5-11, 2017

Sukkot

This harvest festival is named for the temporary dwellings, called Sukkot, decorated with fruit and vegetables, set up to recall the booths in which the Jews lived during their journey from Egypt. The holiday is marked by processions with the lulav (palm branch with myrtle and willow) and etrog (citron).

OCT 12, 2017

Shemini Atzeret

The day after sukkot is Shemini Atzeret, which is combined in Israel with Simchat Torah, nominally a separate holiday; thus, there

is no partaking of meals in the sukkah, nor use of the lulav and etrog. The special prayer for rain is recited during the musaf service.

OCT 13, 2017

Simchat Torah

Outside of Israel, the day after Shemini Atzeret, Simchat Torah marks the end of the annual Torah reading and the beginning of the cycle for the coming year. It is celebrated with singing, dancing and merry processions of people carrying Torahs and children waving flags.

DEC 13-20, 2017

Chanukah

In 167 BCE, the Maccabees led a band of Jews in a successful battle against the occupying Syrian-Greeks, who had desecrated the Second Temple's eternal light. Miraculously, one day's supply of oil lasted eight days, until more could be found. The Chanukah menorah is lit for eight nights to celebrate that miracle. Children play dreidel, and foods fried in oil are customary.

JAN 31, 2018

Tu B'Shevat

This holiday, the New Year of the Trees, marks the coming of spring. It is celebrated by having picnics, planting trees and eating fruit.

MAR 1, 2018

Purim

The Festival of Lots recalls the rescue of the Jews of Ancient Persia from annihilation at the hands of Haman, who cast lots to choose this day for his plot to kill the Jews. Queen Esther and her uncle, Mordechai, foiled his plan. On Purim, the Megillah of Esther is read, and the holiday is celebrated with festivity, costumes and noisemakers. Hamantashen are the traditional food, mishloach manot (gift packages) are exchanged and money is given to the poor.

MAR 31-APR 7, 2018

Pesach

The Exodus of the Jews from Egypt is celebrated with the eight-day festival of Passover. Ridding the home of chametz (leavened food) and eating only unleavened items commemorate the haste in which the former slaves fled Egypt, leaving them too little time for their bread dough to rise. Jews retell the story of the Exodus during their Passover Seders.

APR 12, 2018

Yom HaShoah

Also known as "Holocaust Remembrance Day," Yom HaShoah is marked by memorials and dedications to those who perished in the Holocaust.

APR 18, 2018

Yom Hazikaron

Israel's National Memorial Day honors veterans and fallen military personnel and victims of terror.

APR 19, 2018

Yom Ha'atzmaut

Israel Independence Day is celebrated festively by Jews around the world, commemorating the Israeli Declaration of Independence in 1948.

MAY 13, 2018

Yom Yerushalayim

Jerusalem Day commemorates the liberation of the city of Jerusalem during the 1967 Six-Day War.

MAY 20-21, 2018

Shavuot

This holiday marks the end of the Counting of the Omer. It recalls Moses' receiving the Torah. The Megillah of Ruth is read, and all-night Torah study is customary. Dairy food, honey and floral decorations are traditional.

JUL 22, 2018

Tisha B'Av

This solemn day is a reminder of the destruction of the First and Second Temples in Jerusalem, which occurred on the same Hebrew calendar date. It is traditional to fast.

ANNUAL REPORT

FROM OUR LEADERSHIP

The Jewish New Year actually has four beginnings. The New Year we celebrate in the fall with Rosh Hashanah recognizes the cycle of creation and civilization, but there are others recognizing the calendar year, the birthday of the trees and a celebration of kings! We do the same in the secular world, celebrating not only New Year's Eve, but our birthdays, the school year and other anniversaries.

Jewish Federation of St. Louis' Annual Report that you have in your hand similarly celebrates three distinct years within the life of our organization. It celebrates and recognizes our fundraising work during the 2016 calendar year. It describes the impact of the Planning & Allocations work from July 1, 2016-June 30, 2017. And it recognizes our leadership whose terms began in September of 2016 and end the "day after" our 2017 Annual Meeting when a new slate is elected. Each one of these years tells a story of our Impact in the community.

Planning & Allocations: Investments in our Community

Every year, our Planning & Allocations team works on assessing the needs of our community and allocating funds to organizations, programs and services that meet our key strategic objectives. The range of programs touches upon the most pressing needs of the Jewish people and the St. Louis community, from social services, education and community relations here in St. Louis to our partners at the Jewish Agency for Israel and the Joint Distribution Committee that ensure the needs of Jewish communities around the globe. Local unrestricted grants to our Beneficiary Agencies, including the Jewish Community Center, Jewish Family and Children's Service, Jewish Community Relations Council, St. Louis Jewish Light, Covenant Place and Hillels at Washington University and at the University of Missouri, along with our allocations to a range of day schools, ensure that our own Jewish public sphere in St. Louis is robust. Further unrestricted allocations to our own Holocaust Museum & Learning Center and the Saul Brodsky Jewish Community Library support key educational initiatives throughout the community. Additional targeted funds from our Supporting Foundations and Donor Advised Fund services extend the Jewish Federation of St. Louis' impact to well beyond our community's walls.

Community Support

Jewish Federation of St. Louis is a Jewish community development organization for the St. Louis area, building, planning, investing in and making an impact on our region. We can only be successful in that work if our community invests in us. This annual Impact Report also documents the thousands upon thousands of individuals and families in the St. Louis region who have included us in their philanthropic vision. The lists you will see include the names of all people who contributed to the 2016 Annual Campaign that provides our community with the resources it needs to thrive.

2016 marked a historic milestone for the Jewish Federation of St. Louis – the first time in over 30 years that our Annual Campaign increased faster than inflation for two consecutive years. To put this in context, in 1989 we raised a little over \$8 million for our Annual Campaign. Had we kept up with inflation – not beat it, but simply kept up with it – its current value would be about \$20 million dollars. Growth matters, but real growth – increases that keep up with inflation –



HARVEY WALLACE
Board Chair



ANDREW REHFELD
President and CEO

matter a lot more. That's because they allow us to maintain core giving, supporting the institutions that create a robust St. Louis Jewish public sphere and allow us to invest strategically for impact throughout the region.

And it is not just the Annual Campaign, but our endowments, supporting organizations, advances in making our Donor Advised Fund program – our "Phil Funds" – more accessible and donor-oriented, that are making a big difference.

It is also the work of our divisions like Professional Societies, and perhaps most dramatically, our Women's Philanthropy (WP), that a renewed dynamism is spreading throughout our work. Indeed, Women's Philanthropy had a second year of outstanding growth thanks to the volunteer leadership of Michelle Rubin, the WP Board and the Women's Philanthropy team.

Volunteer Leadership

Finally, our Annual Report also recognizes that it is our volunteers that really make us a community development organization! It includes the people whose leadership made this possible and a list of our Officers and Directors.

The Officers, Directors and Trustees invested thousands of hours to make sure our programs mattered and gave vision to our work.

At this time, we would like to thank the team of officers, Sue Schlichter, Tim Stern, David Kaslow, Mark Zorensky, Patty Croughan, Ken Kranzberg and Gerry Greiman, who all served over the past two years. Each has had a distinct role and those who are leaving these positions do so having left a legacy of hard work behind. At the same time, Brad Gross, David Kaslow and former Board Chair Sheila Greenbaum are also leaving the Board after an extended period of service. We thank all of these people for their continued support of the work we do at Federation and the contributions they have made over the years.

There are many ways to mark a year, many cycles and anniversaries. In this Report, we tell a story of the impact that our investments in the community, our programs and services, our donors, volunteers and staff have made in the last 12-18 months, depending on which year you are tracking. We hope you enjoy reading about this work and stand ready to find a meaningful way for you to deepen your own journey with our Jewish community in the upcoming year.



Harvey Wallace, Board Chair, 2015-2017



Andrew Rehfeld, President and CEO

An Additional Note from our CEO

2017 is a special year because it marks the end of Harvey Wallace's term as Board Chair. The last two years, perhaps more than in any recent times, saw the emergence of anti-Semitism and targeting of Jewish and other communities. Harvey was outspoken in his identification of this as a real need to support our community and worked tirelessly to keep this on our agenda. His leadership drove our response to the Chessed Shel Emeth Cemetery attack in February 2017, as well as the bomb threats on our communal institutions throughout his time in office. He supported the creation of a community security function at the Jewish Federation of St. Louis and will continue to motivate our thinking. Each Board Chair imprints their mark on our organization and community, and Harvey's legacy will be felt for a long time after he steps down from office. –AR

CONSOLIDATED STATEMENT OF ACTIVITY

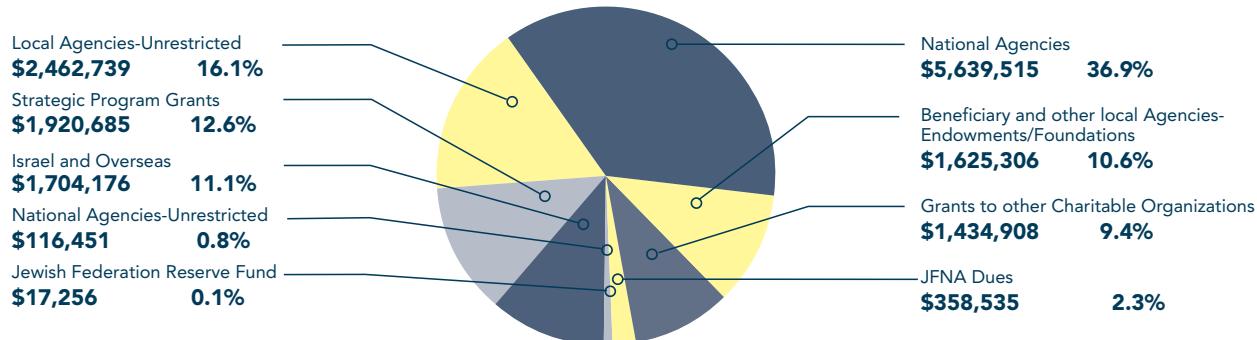
(Period Ended December 31, 2016)

	UNRESTRICTED			RESTRICTED		
	General Operating	Board-Controlled Endowments	Total	Temporarily Restricted	Permanently Restricted	Total
Revenues, gains and other support:						
Pledges:						
Annual Campaign – Undesignated						
Pledges received in the current year	\$9,160,032	–	\$9,160,032	\$2,502	–	\$ 9,162,534
Pledges received in the prior year	416,254	–	416,254	(416,254)	–	–
Pledges restricted for subsequent year	–	–	–	572,717	–	572,717
Total Annual Campaign – Undesignated	9,576,286	–	9,576,286	158,965	–	9,735,251
Annual Campaign – Designated	5,000	–	5,000	4,500	–	9,500
Total Annual Campaign	9,581,286	–	9,581,286	163,465	–	9,744,751
Annual Restricted	–	–	–	–	–	–
Other Campaigns	68,015	–	68,015	–	–	68,015
Friends of the Holocaust Museum Campaign	210,701	–	210,701	–	–	210,701
Friends of the Saul Brodsky Library Campaign	12,655	–	12,655	–	–	12,655
Less amounts derived from board-controlled funds	(440,387)	(1,847,990)	(2,288,377)	–	–	(2,288,377)
Net campaigns	9,432,270	(1,847,990)	7,584,280	163,465	–	7,747,745
Contributions, bequests and gifts	104,316	9,697,497	9,801,813	724,494	3,234,674	13,760,981
Government grants	195,852	–	195,852	–	–	195,852
United Way of Greater St. Louis, Inc.	162,878	–	162,878	–	–	162,878
Other grants	371,868	–	371,868	99,000	–	470,868
Services to Beneficiary Agencies	73,551	–	73,551	–	–	73,551
Other income	327,066	–	327,066	–	–	327,066
Excess of assets acquired and liabilities assumed in donation of Central Agency for Jewish Education	–	–	–	–	–	–
Investment income	(133,471)	2,068,620	1,935,149	343,902	–	2,279,051
Net gain (loss) on investments	14,919	6,186,902	6,201,821	2,477,095	–	8,678,916
Change in value of split-interest agreements	–	–	–	59,572	–	59,572
Net assets released from restrictions:						
Program	1,340,986	182,204	1,523,190	(1,523,190)	–	–
Other	779,775	–	779,775	(779,775)	–	–
Reclassification from Board-Controlled Endowments, net	2,721,086	(2,734,022)	(12,936)	12,936	–	–
Total revenues, gains and other support	15,391,096	13,553,211	28,944,307	1,577,499	3,234,674	33,756,480
Appropriations and expenses:						
Allocations						
Unrestricted						
Local Agencies	2,462,739	–	2,462,739	–	–	2,462,739
Israel and Overseas	1,699,176	–	1,699,176	–	–	1,699,176
National Agencies	116,451	–	116,451	–	–	116,451
Strategic Program Grants						
Ensuring the Jewish Future	293,681	–	293,681	–	–	293,681
Caring for Jews in Need - Domestic	649,716	–	649,716	–	–	649,716
Caring for Jews in Need - Overseas	659,171	–	659,171	–	–	659,171
Community Engagement	318,118	–	318,118	–	–	318,118
The Jewish Federations of North America - dues	358,535	–	358,535	–	–	358,535
Reserve Fund	17,256	–	17,256	–	–	17,256
Endowment and Foundation Distributions						
Beneficiary and other local agencies	412,098	1,213,209	1,625,307	–	–	1,625,307
National agencies	25,242	5,612,273	5,637,515	–	–	5,637,515
Distributions to charitable organizations	49,553	1,387,356	1,436,909	–	–	1,436,909
Other campaigns	5,000	–	5,000	–	–	5,000
Total appropriations	7,066,736	8,212,838	15,279,574	–	–	15,279,574
Expenses						
Program						
Planning & Allocations	1,335,001	–	1,335,001	–	–	1,335,001
Community Development	4,001,323	–	4,001,323	–	–	4,001,323
Holocaust Museum & Community Library	694,616	–	694,616	–	–	694,616
Operating Expenses						
Philanthropy	1,858,002	–	1,858,002	–	–	1,858,002
Marketing & Communications	–	–	–	–	–	–
Building Operations	–	–	–	–	–	–
Management and General	1,373,541	182,808	1,556,349	–	–	1,556,349
Total expenses	9,262,483	182,808	9,445,291	–	–	9,445,291
Total appropriations and expenses	16,329,219	8,395,646	24,724,865	–	–	24,724,865
Changes in net assets before pension changes	(938,123)	5,157,565	4,219,442	1,577,499	3,234,674	9,031,615
Pension related changes other than net periodic cost	152,929	–	152,929	–	–	152,929
Changes in net assets	(785,194)	5,157,565	4,372,371	1,577,499	3,234,674	9,184,544
Net assets at beginning of period	(3,225,816)	74,200,369	70,974,553	19,506,036	23,308,814	113,789,403
Net assets at end of period	(4,011,010)	79,357,934	75,346,924	21,083,535	26,543,488	122,973,947

2016 DISTRIBUTIONS AND INVESTMENTS

This page outlines all distributions and investments made to organizations outside the Jewish Federation of St. Louis from January 1, 2016 to December 31, 2016.

TOTAL DISTRIBUTIONS \$15,279,571



OVERSEAS AGENCIES (includes restricted and unrestricted allocations through the Planning & Allocations process) \$1,704,176

Contributions to Jewish Federations of North America include special and annual allocations for services to these agencies: American Jewish Joint Distribution Committee (JDC) and Jewish Agency for Israel (JAFI)

NATIONAL AGENCIES (includes restricted and unrestricted allocations plus Donor Advised Funds and Supporting Foundations) \$5,755,966

American Jewish Committee, Anti-Defamation League, B'nai B'rith Youth Organization, Hillel: Foundation for Jewish Campus Life, Israel Action Network, JPro Network, Jewish Community Centers Association of North America, Jewish Council for Public Affairs, 70 Faces Media JTA, Moishe House International

UNRESTRICTED ALLOCATION – Local agencies through the Planning & Allocations process \$2,462,739

Community Aging Corporation (Covenant Place)	69,887
Esther Miller Bais Yaakov High School of St. Louis	27,750
H. F. Epstein Hebrew Academy	101,000
Hillel, University of Missouri-Columbia	59,597
Jewish Community Center	991,405
Jewish Community Relations Council	285,055
Jewish Family and Children's Service	329,603
MERS/Goodwill	20,952
Saul Mirowitz Jewish Community School	175,500
St. Louis Jewish Light	77,170
WashU Hillel	107,445
Torah Prep School	194,500
Yeshivat Kadimah High School	22,875

STRATEGIC PROGRAM GRANTS through the Planning & Allocations restricted grants \$1,920,685

Ashreinu	5,000
WashU Hillel	67,450
Chabad on Campus	36,992
Rabbinic Chesed Fund	42,000
The Gladys & Henry Crown Center for Senior Living	67,650
Inclusion Mini-Grants	49,300
Innovation Grants	7,226
Jewish Community Center	375,009
Jewish Community Relations Council	56,284
Jewish Family & Children's Service	176,152
Jewish Student Union	33,000
Jewish Rock Radio	9,000
MERS/Goodwill	47,955
Neve Shalom	10,000
H.F. Epstein Hebrew Academy	2,250
Torah MiTzion/Sherut Leumi	30,000
St. Louis Kollel	15,000
The Jewish Federations of North America (JFNA) dues	358,535
Money transferred through JFNA to overseas organizations and agencies	531,882

JEWISH FEDERATION RESERVE FUND \$ 17,256

Includes the President and CEO and Board Chair Discretionary Reserve and General Reserve

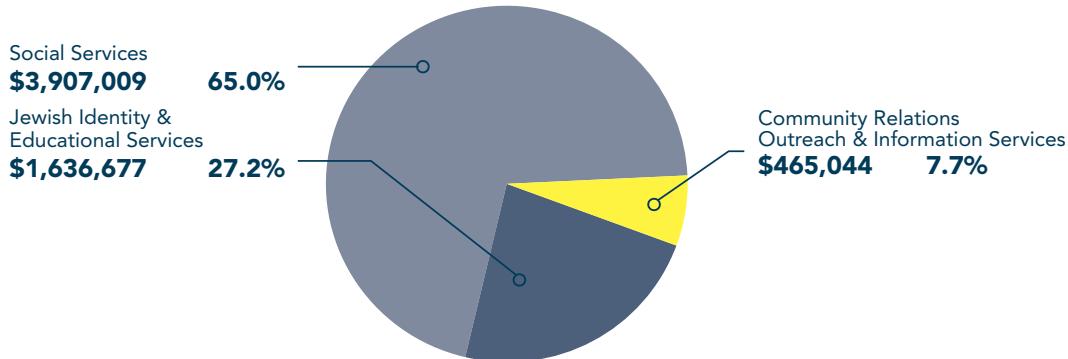
DESIGNATED LOCAL GRANTS*(includes unrestricted grants from Donor Advised Funds, Supporting Foundations and Endowments)*

American Jewish Committee	\$ 6,000
Barnes-Jewish Hospital	11,262
B'nai B'rith Hillel Foundation	26,561
Congregations	227,390
Covenant Place Foundation	36,577
Gladys K. Crown Foundation	38,322
H.F. Epstein Hebrew Academy	48,586
Hadassah	18,000
Holocaust Museum & Learning Center	8,800
Jewish Community Center	518,097
Jewish Community Relations Council	32,855
Jewish Family & Children's Service	284,421
Jewish Federation of St. Louis	74,850
Jewish Rock Radio	10,000
National Council of Jewish Women	78,950
Saul Mirowitz Jewish Community School	17,469
St. Louis Jewish Student Union	31,882
St. Louis Kollel	17,833
Yeshivat Kadimah High School	67,782
Small one-time grants to Jewish organizations	69,669

GRANTS TO OTHER CHARITABLE ORGANIZATIONS

\$ 1,434,908

The Jewish Federation of St. Louis manages 104 Donor Advised Philanthropic Funds and Supporting Foundations, many of which make grants to non-Jewish charities.

DISTRIBUTED TO JEWISH AGENCIES BY SERVICE \$6,008,730

AGENCIES & ORGANIZATIONS THAT RECEIVED DISTRIBUTIONS AND INVESTMENTS

70 Faces Media JTA – The largest and most diverse Jewish media organization, parent to Jewish Telegraphic Agency News.

American Jewish Committee – A global Jewish advocacy organization based in the USA that works to advance the well-being of the Jewish people and advance human rights and democratic values for all people.

American Jewish Joint Distribution Committee (JDC) – Works in 70 countries to alleviate hunger and hardship, rescue Jews in danger, create lasting connections to Jewish life and provide immediate relief for victims of natural and man-made disasters.

Anti-Defamation League – An international Jewish non-governmental organization based in the USA that fights anti-Semitism and all forms of bigotry, defends democratic ideals and protects civil rights for all.

Ashreinu – An independent Jewish spiritual community of young adults in the City of St. Louis that meets informally for prayer, study and socialization.

B'nai B'rith Youth Organization – The largest pluralistic Jewish youth organization for teens in the USA.

Chabad on Campus – Runs the J Grads program, which targets graduate students in all graduate school programs in St. Louis to encourage engagement and also aims to keep them in St. Louis on completion of their program.

Covenant Place/Community Aging Corporation – Provides affordable housing on the Millstone Campus to low-income seniors in a safe and supportive community guided by Jewish values.

Direct Services – Jewish Federation of St. Louis provides services to enhance the community including, but not limited to, The Center for Jewish Learning, which convenes the community and collaborative partners around education; Sh'ma! Listen: Speaker Series, which started at the suggestion of our community's senior rabbinic leadership and publicizes outside speakers brought to the community; and PJ Library, which provides free books to the community, along with a wide variety of programming across the community.

Esther Miller Bais Yaakov High School of St. Louis – An Orthodox high school for 9th through 12th grade girls that offers a comprehensive dual program in Jewish and general studies.

H.F. Epstein Hebrew Academy – Established in 1943 as the first Jewish day school in Missouri, the school is an early childhood through 8th grade Modern Orthodox Jewish day school providing religious and general studies. Also, given a grant as a pass-through for scholarships for Camp Ora, which used the school's facilities for its summer camp program.

WashU Hillel – The largest Hillel in Missouri serving the Jewish students of Washington University in St. Louis through opportunities for social justice, Israel engagement, religious life and social and leadership programs. Also, given a specific grant to support the Jewish Student Engagement Initiative and the Excellence Accelerator.

Hillel-University of Missouri Columbia – A place where Jewish students at the University of Missouri in Columbia come together for social action, religious programming and to collaborate with other organizations on campus.

Hillel: Foundation for Jewish Campus Life – The largest Jewish campus organization in the world overseeing Campus Hillel Foundations at more than 550 colleges and communities in North America, the former Soviet Union, Israel and South America.

Inclusion Mini Grants – Grants of up to \$5,000 given to make agencies and congregations more accessible or inclusive to individuals with disabilities by improving accessibility, purchasing technology, training staff and providing supportive services.

Israel Action Network – A strategic initiative of The Jewish Federations of North America (JFNA) in partnership with the Jewish Council for Public Affairs (JCPA) created to counter assaults made on Israel's legitimacy.

Jewish Agency for Israel (JAFI) – JAFI played a central role in the founding and building of the State of Israel and is a major link between Israel and Jewish communities around the world. JAFI has focused on Aliyah (immigration to Israel),

and since 1949, has brought and helped absorb more than three million immigrants to Israel. JAFI operates and/or funds Israel experience trips, Jewish educational and communal programs for Jews in and outside of Israel and helps vulnerable Jewish and Arab Israelis.

Jewish Community Center (The J) – Has three locations in Creve Coeur, Chesterfield and a camp at Lake of the Ozarks. It provides early childhood programming, health and fitness, day camps, Camp Sabra, Nishmah and multiple Jewish arts and cultural programs for the Jewish and general communities. Specific grants were given to fund the Senior Nutrition Program, Adult Day Care scholarships, the Arts and Soul Project targeting young Jewish adults, and the Community Shaliach to strengthen the connection between the broader Jewish community and Israeli families living in St. Louis, all operated by the J.

Jewish Community Centers Association of North America – The continental leadership organization for the Jewish Community Center movement that includes more than 350 JCC, YM-YWHA and campsites in the USA and Canada.

Jewish Community Relations Council (JCRC) – The JCRC works within the Jewish and broader communities in St. Louis to enhance cooperation with other religious, racial, ethnic and civic groups. It fosters a just, democratic and pluralistic society and promotes the security of Israel and Jews everywhere. Specific grants were provided to fund a program that facilitates community conversations around the anniversary of the Six-Day War and fund a mission of interfaith women clergy to Israel.

Jewish Council for Public Affairs (JCPA) – The coordinating round-table organization of 15 national Jewish organizations and 125 local Jewish Federations and Community Relations Councils.

Jewish Family & Children's Service (JF&CS) – JF&CS provides services on a non-sectarian basis including school based services, counseling, the Harvey Kornblum Food Pantry, financial assistance and Chaplaincy services. Specific grants were given to support the Elderlink Outreach program, chaplaincy, the financial assistance program and counseling for members of the Orthodox community.

Jewish Student Union – Facilitates club meetings and interactive activities in area high schools to engage Jewish teens.

JPro Network – Formerly the Jewish Communal Services Association of North America, JPro Network is the representative organization of people engaged in the field of communal service in the Jewish community.

MERS/Goodwill – Provides job training and employment services throughout 89 counties in the bi-state area of Missouri and Southern Illinois. A specific grant was given to fund a program providing a wide range of employment services to members of the Jewish community.

Moishe House International – An international non-profit organization made up of a collection of homes throughout the world that serve as hubs for young Jewish adults.

Neve Shalom – Given a specific grant to support the congregation's Shalvah program to provide weekly support groups with Jewish spiritual content to individuals who are dealing with drug and alcohol addiction.

Rabbinic Chesed Fund – A \$2,000 grant given to each of the senior rabbis of congregations in Missouri to provide aid to congregants experiencing financial challenges and emergencies.

Saul Brodsky Jewish Community Library – The lending library for the Jewish community, with more than 23,000 books, CDs and videos. The Library also offers extensive activities for children including storytelling and book clubs. Programming for adults includes films, book talks and author events. The Library also hosts the Jewish Community Archives. Founded in 1989, the Archives acquires, preserves and makes available to the public materials on Jewish life in St. Louis, from the early 19th century to the present day.

Saul Mirowitz Jewish Community School – A pluralistic Jewish independent school for children kindergarten through eighth grade that provides an integrated general and Jewish studies curriculum.

St. Louis Jewish Light – A weekly Jewish newspaper distributed in St. Louis.

AGENCIES & ORGANIZATIONS THAT RECEIVED DISTRIBUTIONS AND INVESTMENTS

St. Louis Kollel – Supports the Torah & Turf program that provides an opportunity for young Jewish men from across the religious spectrum to play football after a torah study session.

The Gladys and Henry Crown Center for Senior Living – Given specific grants to support the senior nutrition program that operates at the Center and a case manager to assist Russian-speaking residents to access resources such as health care, transportation and nutrition.

The Holocaust Museum & Learning Center (HMLC) – Houses a 5,000 square-foot core exhibition that provides a chronological history of the Holocaust. In addition, the HMLC sponsors temporary exhibits, public lectures, a monthly-film series, teacher-training workshops and an annual Yom HaShoah community commemoration.

Torah MiTzion – Given a specific grant for the Sherut Leumi, a team of four Israeli post-high-school young women doing alternative national service who provide engagement and Israel education in supplemental and day schools and in area congregations.

Torah Prep School – The largest Jewish day school in Missouri, the school is Orthodox and provides a joint religious and secular education to children from pre-school through 8th grade. It operates two campuses, one for girls and the other for boys.

Yeshivat Kadimah High School – A Modern Orthodox Yeshiva high school for boys and girls providing Jewish and general studies.

ALLOCATIONS TO PROGRAMS AND SERVICES UNDER THE AUSPICES OF JEWISH FEDERATION

Allocations are made on a July 1 to June 30 timeline.

LOCAL AGENCY UNRESTRICTED ALLOCATIONS

Agency	2015-16 Actual	2016-17 Approved	% Change
Direct Services Department	\$653,942	\$736,505	12.6%
Holocaust Museum & Learning Center	205,706	220,506	7.2%
Saul Brodsky Jewish Community Library	144,722	29,069	-79.9%

STRATEGIC PROGRAM GRANT ALLOCATIONS

	2015-16 Actual	2016-17 Approved	% Change
Inclusion Coordinator	\$29,633	\$7,900	-73.3%
PJ Library	71,930	71,930	0.0%
Concierge for Families with Young Children	41,300	41,300	0.0%
One Happy Camper	119,083	94,450	-20.7%
Internship Experience for Future Community Leaders	40,450	33,000	-18.4%
JFACE PresenTense Accelerator	92,580	-	-100.0%
Israel Center	186,050	211,300	13.6%
Israel Bound Trip	7,000	7,000	0.0%
Young Rabbi Mission to Israel	3,826	N/A	
Legislator Mission to Israel	38,860	N/A	
Show Me Israel Community Mission	15,000	N/A	
Interfaith Couples Mission	-	34,375	

COMMUNITY
INVESTMENTS

COMMUNITY INVESTMENTS

JEWISH FEDERATION OF ST. LOUIS

is committed to the ongoing development and enhancement of a thriving Jewish community through the support of local, national and international agencies, programs, services and innovative projects. Last year, the Jewish Federation of St. Louis' Annual Campaign, targeted giving, ongoing planned giving opportunities and Supporting Foundations strategically allocated more than \$16.6 million.

The following pages will show the IMPACT of our allocations in two ways:

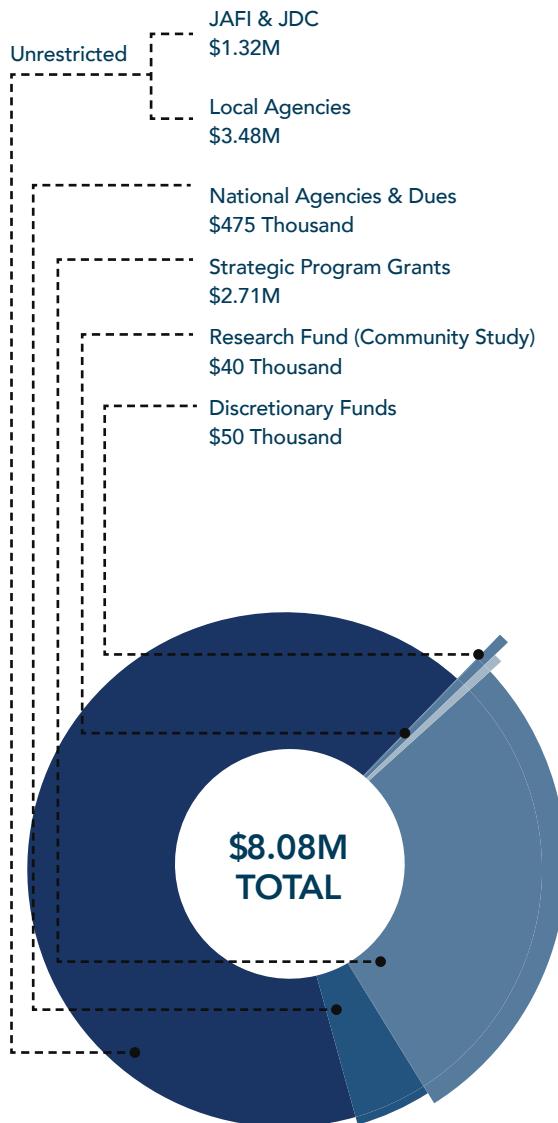
There are six Strategic Priorities that the Jewish Federation of St. Louis has viewed as essential to achieve our community vision:

- a. Ensure the Jewish identity and engagement of future generations.
- b. Create a vibrant, embracing, local Jewish community that will help retain and be attractive to young adults and families with young children.
- c. Educate and advocate for a strong Israel and safe Jewish world.
- d. Build a human services safety net to identify, monitor and care for the most vulnerable and isolated Jews.
- e. Recruit, train and develop exceptional human resources.
- f. Strengthen and optimize the community's infrastructure (facilities, technology, data, etc.) to meet present and future realities and challenges.

Strategic Program Grants support programs and services in four main categories:

- a. Building a Vibrant Jewish St. Louis
- b. Enhancing St. Louis' Attachment to Israel
- c. Supporting Local Individuals in Need
- d. Israel and Overseas Initiatives

CAMPAIGN AND UNRESTRICTED ENDOWMENT ALLOCATIONS



Jewish Federation of St. Louis allocated \$8.1 million through its community-based Planning & Allocations process for 2017-18, with funds primarily derived from the 2016 Campaign and Unrestricted Endowments.

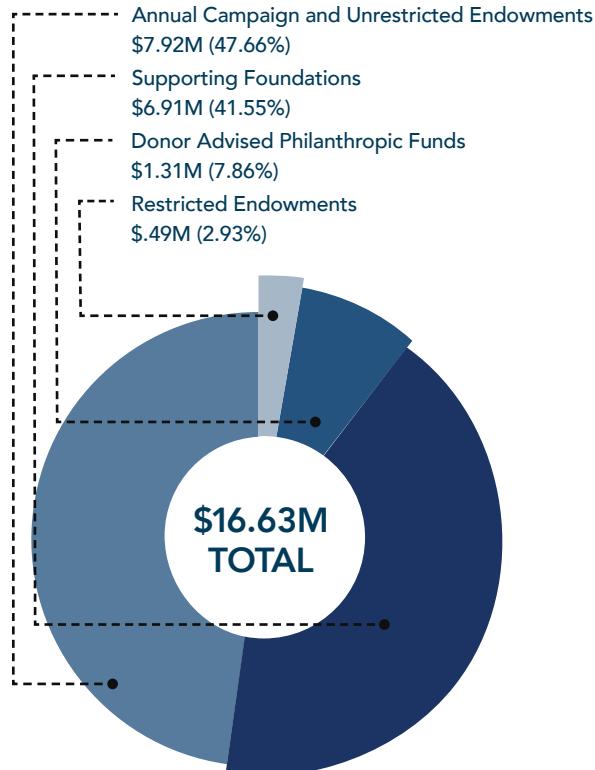
Selected new and increased allocations included:

- \$18,400 to increase scholarships at the JCC Adult Day Program
- \$38,500 to Jewish Student Union that operates clubs in public high schools
- \$50,000 to the Jewish Student Engagement Initiative of Hillel at Washington University
- \$15,000 to Ashreinu, a St. Louis city-based community for young adults
- \$77,500 to JF&CS for a case-management program for Jews with serious mental illness
- \$24,000 to Chabad on Campus for its Network program to engage Jewish students at UMSL, Webster and Saint Louis University
- \$7,500 for a consultant to conduct an audit of teen engagement in the Jewish community

SOURCES OF FUNDING

Jewish Federation distributes a total of \$16.63 million through the community-based Planning & Allocations process, Donor-Advised Philanthropic Funds, Restricted Endowments and Supporting Foundations. The Planning & Allocations process (\$8.08M) is described on the following pages. The other sources of funding are:

Donor Advised Philanthropic Funds (\$1.31M) enable donors to support causes they care about most and offer important tax advantages. Philanthropic Funds held by the Jewish Federation of St. Louis are distributed to organizations in St. Louis and throughout the United States that serve Jewish charitable purposes; organizations that provide programs in the areas of education, inter-group relations, culture, health and social services; and other organizations in the US that provide an identifiable benefit to the welfare of the local St. Louis community.



Restricted Endowments (\$.49M) are funds of the Jewish Federation of St. Louis that provide an annual income or a tailored stream of payments to support programs, projects, agencies, organizations or initiatives of particular interest to donors. Endowments support the Annual Campaign, local congregations, Beneficiary Agencies, scholarships and assistance to designated target populations such as the elderly or low-income individuals.

There are currently four Supporting Foundations (\$6.91M) of the Jewish Federation of St. Louis. A Supporting Foundation allows donors to remain involved in the process of distributing their charitable dollars with significant tax benefits. Supporting Foundations established through the Jewish Federation of St. Louis offer a vehicle for donors to create an entity that exists in perpetuity and provides an enduring legacy for the donor, his or her family and future generations.

1. The Staenberg Family Foundation's highest funding priority is to support services, projects and programs directed toward creating a thriving Jewish community. The Foundation's other significant areas of interest are services, projects and programs relating to arts and culture, children, education and medical research.
2. Women's Auxiliary Foundation for Jewish Aged is focused on providing financial support for programs and organizations that ensure the dignity and honor of the Jewish elderly in the community at large.
3. The Lubin-Green Foundation provides support and grants for projects and programs within the affiliated agencies of the Jewish Federation of St. Louis, other local agencies, congregations and/or programs within the St. Louis community. Additionally, the Foundation supports international Jewish causes, particularly Partnership 2Gether, which links St. Louis and its sister region in Israel, Yokne'am-Megiddo.
4. The Kranzberg Foundation provides funds to benefit the Jewish community of St. Louis, specifically focused on the outreach to and engagement of the "Next Generation."

LOCAL AGENCY UNRESTRICTED ALLOCATIONS

These pages outline allocations made on a July 1 to June 30 timeline.

AGENCY	2016-17 ACTUAL	2017-18 APPROVED	% CHANGE
Direct Services Department	736,505	736,505	0.0%
Covenant Place Foundation	69,887	69,887	0.0%
Day School Pool*	554,000	554,000	0.0%
WashU Hillel	107,445	107,445	0.0%
Hillel-University of Missouri	59,597	59,597	0.0%
Holocaust Museum & Learning Center**	220,506	220,506	0.0%
Jewish Community Center	991,405	991,405	0.0%
Jewish Community Relations Council	285,055	285,055	0.0%
Jewish Family & Children's Service	329,603	329,603	0.0%
MERS/Goodwill	20,952	20,952	0.0%
Saul Brodsky Jewish Community Library**	29,069	29,069	0.0%
St. Louis Jewish Light	77,170	77,170	0.0%
TOTAL LOCAL UNRESTRICTED ALLOCATIONS	\$3,481,194	\$3,481,194	0.0%

*Individual day school allocations will be determined in Fall 2017.

**Departments of the Jewish Federation with their own advisory boards.



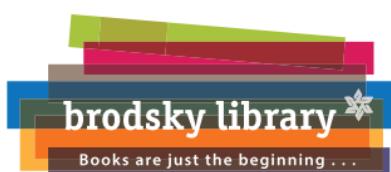
STRATEGIC PROGRAM GRANT ALLOCATION

	2016-17 ACTUAL	2017-18 APPROVED	% CHANGE
Supporting Local Individuals in Need	569,703	599,993	5.3%
Building a Vibrant Jewish St. Louis	573,235	506,172	-11.7%
Enhancing St. Louis' Attachment to Israel	481,347	433,547	-9.9%
Israel and Overseas Initiatives	668,171	693,671	3.8%
New Strategic Program Grants	545,248	478,507	-12.2%
TOTAL ALL STRATEGIC PROGRAM GRANTS	\$2,837,704	\$2,711,890	-4.4%

BENEFICIARY AGENCIES



BENEFICIARY AGENCIES



Day School Pool



*Esther Miller
Bais Yaakov*



HF EPSTEIN HEBREW ACADEMY



Torah Prep School
of St. Louis

GATEWAY TO JEWISH EDUCATION



JEWISH
COMMUNITY
SCHOOL



ALLOCATIONS TO BENEFICIARY AGENCIES AS OF JULY 1, 2017

Grants in bold were made mid-year 2016-17 and will be considered for renewal during 2017-18

AGENCY/PROGRAM	2016-17 ACTUAL			2017-18 PROPOSED*		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
Community Aging Corporation (Covenant Place)	69,887	-	69,887	69,887	69,887	69,887
Day School Pool	554,000	-	554,000	554,000	-	554,000
WashU Hillel Jewish Student Engagement Initiative	107,445	-	107,445	107,445	-	107,445
Excellence Accelerator	-	38,000	38,000	-	50,000	50,000
Total	107,445	45,500	152,945	107,445	50,000	157,445
Hillel-University of Missouri Israel & Identity Engagement Worker	59,597	-	59,597	59,597	-	59,597
Total	59,597	20,000	79,597	59,597	-	59,597
Holocaust Museum & Learning Center	220,506	-	220,506	220,506	-	220,506
Jewish Community Center	991,405	-	991,405	991,405	-	991,405
Social Nutrition	-	146,806	146,806	-	146,806	146,806
Songleader Boot Camp	-	18,500	18,500	-	-	18,500
Yom Ha'Atzmaut Celebration	-	7,500	7,500	-	TBD	-
Community Shaliach	-	45,000	40,000	-	TBD	-
Jewish Arts & Soul	-	28,000	28,000	-	TBD	-
Adult Day Program Scholarships	-	14,000	14,000	-	18,400	18,400
Total	991,405	259,806	1,251,211	991,405	165,206	1,156,611
Jewish Community Relations Council	285,055	-	285,055	285,055	-	285,055
Mother to Mother	-	35,000	35,000	-	-	-
Year of Civil Discourse: Six-Day War	-	21,284	21,284	-	-	-
Total	285,055	56,284	341,339	285,055	-	285,055
Jewish Family & Children's Service	329,603	-	329,603	329,603	-	329,603
ElderLink Outreach	-	36,320	36,320	-	TBD	-
Chaplaincy	-	94,670	94,670	-	TBD	-
Financial Assistance Program	-	27,536	27,536	-	27,968	27,968
Counseling for Orthodox Community	-	49,071	49,071	-	49,071	49,071
Case Management-Serious Mental Illness	-	-	-	-	77,500	77,500
Total	329,603	207,597	537,200	329,603	154,539	484,142
St. Louis Jewish Light	77,170	-	77,170	77,170	-	77,170
Saul Brodsky Jewish Community Library	29,069	-	29,069	29,069	-	29,069
MERS/Goodwill Career Navigator	20,952	-	20,952	20,952	-	20,952
Total	20,952	47,955	47,955	-	TBD	-
JF&CS/Covenant Place Homemaker Services	-	22,563	22,563	-	22,563	22,563
TOTAL ALLOCATIONS TO BENEFICIARY AGENCIES	\$2,744,689	\$659,705	\$3,404,394	\$2,744,689	\$392,308	\$3,136,997

*As of July 1, 2017. Additional strategic program grants will be made throughout 2017-18, so this does not necessarily represent the total that Beneficiary Agencies will have received by June 30, 2018.

A. STRATEGIC PROGRAM GRANTS

Strategic Program Grants support programs and services in four main categories:

BUILDING A VIBRANT JEWISH ST. LOUIS

These grants support programs that ensure Jewish identity and engagement and create a vibrant local Jewish community. This subcommittee's main priorities include:

- Engaging families with young children
- Jewish Early Childhood programs
- Young adult leadership development, mentorship and engagement
- Engaging interfaith couples and families
- Jewish education – formal (day school, religious school, etc.) and informal (Jewish day camp or overnight camp, etc.)
- Jewish community volunteer opportunities
- Engaging the unaffiliated and those living outside the Jewish "core"

ENHANCING ST. LOUIS' ATTACHMENT TO ISRAEL

These grants support programs that educate and advocate for a strong Israel and safe Jewish St. Louis. This subcommittee's main priorities include:

- Enhancing community members' attachment to Israel
- Israel missions for leaders and influential members of the community
- Programs that foster co-existence locally
- Increasing security for local Jewish organizations
- Addressing anti-Semitism locally
- Promoting a nuanced dialogue locally around the topic of Israel

SUPPORTING LOCAL INDIVIDUALS IN NEED

These grants support programs that identify, monitor and care for the most vulnerable Jews in St. Louis. This subcommittee's main priorities include individuals and their family members from the following populations:

- Elderly—especially those who are isolated, in transition, fragile or non-English speaking
- Individuals and families facing economic hardship
- Individuals with disabilities
- Individuals with addiction or dependence on alcohol or illegal/prescription drugs
- Individuals living with mental illness

ISRAEL AND OVERSEAS INITIATIVES

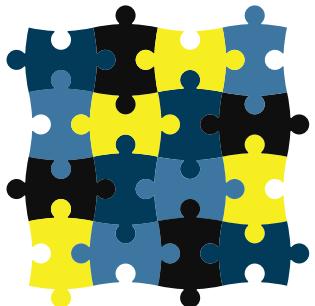
This subcommittee's main priorities include:

- Enhancing care for Jews in need
- Nurturing Jewish education and identity
- Helping build Israel and the global Jewish community
- Programs that foster co-existence in Israel

PROGRAMS

- Arts & Soul, Jewish Community Center
- Ashreinu
- Camp Ora
- Concierge for Families with Young Children, Jewish Federation of St. Louis
- Discovering Israel through STEAM Careers (DISC), Rozzy Learning Company
- Enhancing and Supporting Jewish Early Childhood Programs
- Hillel Engagement Staff, WashU Hillel
- Internship Experience for Future Community Leaders, Jewish Federation of St. Louis
- Jewish Early Childhood Support, Jewish Early Childhood Directors Council
- Jewish Early Childhood Market Feasibility Study
- Jewish Identity Engagement Worker, Mizzou Hillel
- Jewish Neighborhood Center
- Jewish Student Union (JSU)
- JGrads, Chabad on Campus
- One Happy Camper
- PJ Library
- Teen Engagement Audit
- The NETWORK, Chabad on Campus
- Torah & Turf, St. Louis Kollel

These grants support programs that ensure Jewish identity and engagement and create a vibrant local Jewish community.



900+

young adults were engaged in meaningful Jewish & spiritual experiences



528

students enrolled in Jewish day schools (21 new students)

90%

of families who received a Concierge visit feel more connected to a Jewish community

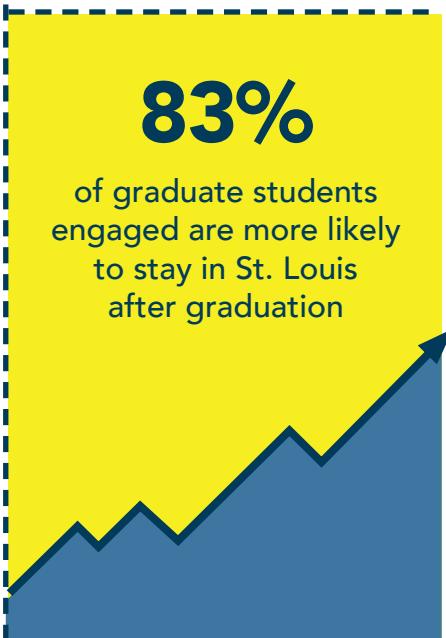


83%

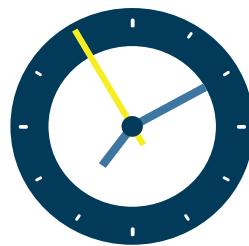
of graduate students engaged are more likely to stay in St. Louis after graduation

52%

of teens engaged in JSU increased their Jewish peer network

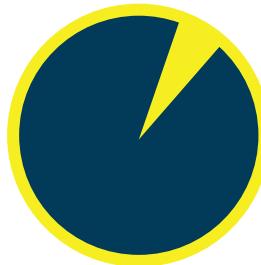


These grants support programs that educate and advocate for a strong Israel and safe Jewish St. Louis.



Sherut Leumi spent
4,080
hours engaging and educating children

97.5%
of Show Me Israel Mission participants better understand the current landscape/politics of Israel



95%
of Show Me Israel Mission participants feel more emotionally attached to Israel

PROGRAMS

- Birthright Israel
- Israel Bound Trip, Jewish Federation of St. Louis
- Israel Center, Jewish Federation of St. Louis
- Sherut Leumi, Torah MiTzion Kollel
- ShinShinim, Jewish Federation of St. Louis
- Shoresh Institution for Socioeconomic Research
- St. Louis Community Shaliach,
Jewish Community Center
- Yokne'am Megiddo Partnership Together, JAFI
- Yom Ha'atzmaut, Jewish Community Center

PROGRAMS

- Adult Day Center Scholarships, Jewish Community Center
- Chaplaincy Program, Jewish Family & Children's Service
- Career Navigator, MERS/Goodwill
- Case Management for Individuals with Serious Mental Illness, Jewish Family & Children's Service
- Counseling for Orthodox Community, Jewish Family & Children's Service
- ElderLink Outreach, Jewish Family & Children's Service
- Financial Assistance, Jewish Family & Children's Service
- Homemaker Services, Jewish Family & Children's Service/Covenant Place
- Inclusion Mini-Grants
- Rabbinic Chesed Fund
- Russian Case Manager, Crown Center for Senior Living
- Social Nutrition, Crown Center for Senior Living/ Jewish Community Center

SUPPORTING LOCAL INDIVIDUALS IN NEED

This subcommittee enhances care for Jews in need, nurtures Jewish education and identity and helps build a stronger Israel.

80%

of elderly in the community
who were connected to
resources are able to
remain in their home



60%

of elderly participants in
social nutrition programs
report improvements
in overall health and
nutrition



individuals in
financial crisis served
through Chesed Fund

137

individuals received
financial support
through JF&CS financial
assistance program

ISRAEL AND OVERSEAS INITIATIVES

This subcommittee enhances care for Jews in need, nurtures Jewish education and identity and helps build a stronger Israel.



2

schools brought together 100 Arab and Jewish youth in Israel in a Model UN program

Leket Israel supplied

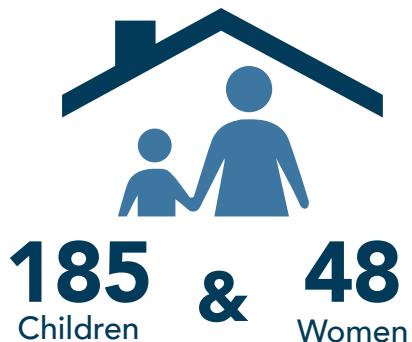
61,820

pounds of perishable food to the food pantry serving Yokne'am and Megiddo



179

Jewish children in Latvia participated in a Jewish Agency summer camp in Riga



in Israel were given shelter and received respite from situations of domestic violence



PROGRAMS

- A Business of One's Own, Economic Empowerment for Women
- Bat Melech – Safe Home for Domestic Violence Survivors
- Center for Women's Justice
- Co-Existence Project, Megiddo Regional Council
- Cracking the Glass Ceiling, Alliance Israelite Universelle
- Crossroads – Drop-In Center for At-Risk Teens
- Elifelet Day Care and Learning Center for African Refugee Children, Shalom Hartman Institute
- Elderly Jews in the Former Soviet Union, Joint Distribution Committee (JDC)
- Gilor-Megiddo Elderly Services, Megiddo Regional Council
- Hand in Hand
- Haredi Job Placement, Jerusalem College of Technology
- Helping the Helpers, Israel Trauma Coalition
- Israel Movement for Reform and Progressive Judaism (IMRJ)
- TIM – Advocacy Center
- Jerusalem Open House for Pride and Tolerance
- Leket Israel
- Multi-Year Program, Megiddo Regional Council/Yokne'am Municipality/JAFI
- Nutrition Program, Muzot – High School of the Arts

Continued on back

ISRAEL AND OVERSEAS INITIATIVES

- Partnership2Gether Living Bridge Program, Jewish Agency for Israel
- Q School – Interfaith Model United Youth Program
- Road to Recovery
- Summer Camps in the FSU, JAFI
- Therapeutic Vacation Camps, Orr Shalom
- Victims of Terror Fund, Jewish Agency for Israel
- Vocational Rehab for People with Autism, Shekel
- Yokne'am Municipality – Association for the Elderly

B. STRATEGIC PRIORITIES

There are six strategic priorities that the Jewish Federation of St. Louis views as essential to achieve our community vision. Each of these strategic priorities is supported by defined outcomes, numerous specific strategies, tactics and best practices. Although these six priorities do not represent the totality of the Jewish Federation of St. Louis' funding and efforts, they do define where the great majority of our time and money is focused. Here is an overview of the six strategic priorities and the strategic priorities the Jewish Federation of St. Louis provides to accomplish each goal.

A Ensure the Jewish identity and engagement of future generations.

- Jewish Student Union
- St. Louis Kollel-Torah & Turf
- Ashreinu
- PJ Library
- Day Schools

B Create a vibrant, embracing, local Jewish community that will help retain and be attractive to young adults and families with young children.

- Jewish Community Center-Jewish Arts & Soul
- Chabad on Campus-the NETWORK
- Rozzy Learning Company-Jewish Preschool Training & Resources

C Educate and advocate for a strong Israel and safe Jewish world.

- Israel Action Network
- Jewish Community Center-St. Louis
- Shaliach
- Holocaust Museum & Learning Center
- Grants for Homeland Security

D Build a human services safety net to identify, monitor and care for the most vulnerable and isolated Jews

- Naturally Occurring Retirement Community (NORC)
- Crown Center-Social Nutrition
- Jewish Family & Children's Service/Covenant Place-Homemaker Services
- Chaplaincy

E Recruit, train and develop exceptional human resources.

- JProStl
- Millstone Institute
- Board Boot Camp

F Strengthen and optimize the community's infrastructure (facilities, technology, data, etc.) to meet present and future realities and challenges.

- Agency Accounting Services
- Evaluation Counseling
- Insurance Pool
- RAVE

We ensure the Jewish identity and engagement of future generations through diverse and sustainable programs and services.



young adults were connected to the community through a coffee meeting



113

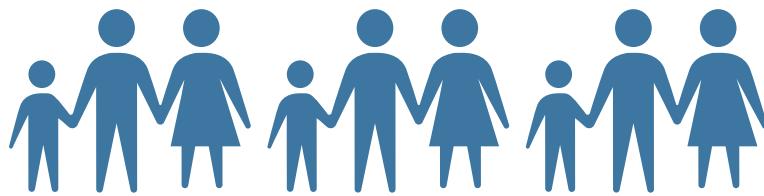
young families were connected and referred to opportunities for engagement in Jewish communities

41

young adults participated in a leadership development opportunity

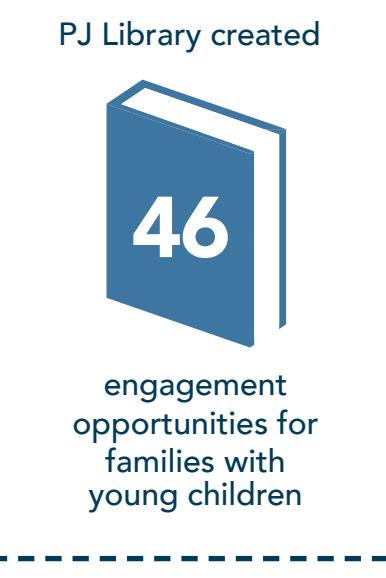
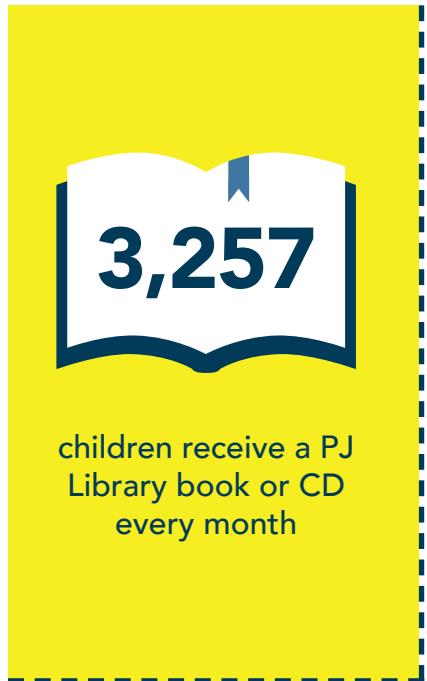


Over **500** families



were in contact with the Concierge for Jewish Families with Young Children

We create a Jewish community that will help retain and be attractive to young adults and families with young children.



Individuals new to St. Louis were welcomed to the community with a Chai St. Louis meeting

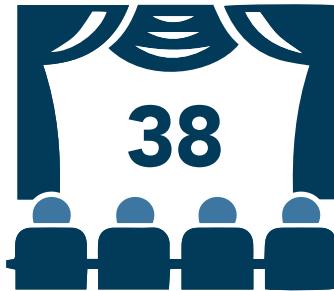
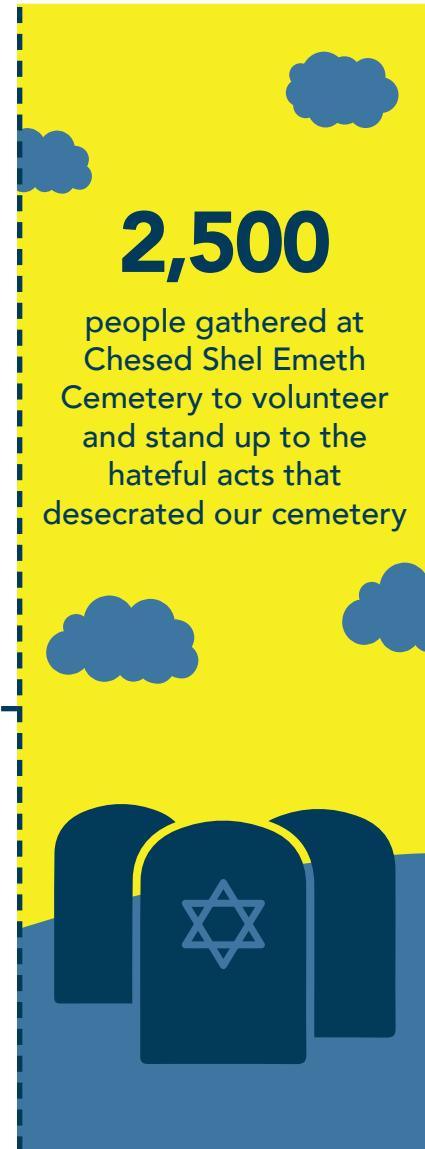
We educate and advocate for a strong Israel and safe Jewish world by providing and raising funds in times of need.



individuals engaged with Israel through classes, lectures, holiday celebrations and cultural experiences

\$200,607

was raised through the Restoration and Security Fund



opportunities to experience lectures and programming about Israel

89%

of student visitors to HMLC increased awareness about social injustice



We build a human services safety net to identify, monitor and care for the most vulnerable and isolated Jews.



Naturally Occurring Retirement Community

Connecting Neighbors. Enriching Lives.



of NORC members increased their knowledge about available community resources

\$2,000

given to each senior Rabbi to assist financial emergencies among their congregants



1,708

elderly served by NORC



We recruit, train and develop exceptional human resources so that our community has strong leaders from generation to generation.



120

people have participated in
the Coaching Academy



88%

of Coaching Academy participants are more likely to collaborate with another organization



20+

evaluation project consulting services

89%

of staff who participated in a JProStl program identified that JPro helped them build professional relationships



435

individuals attended the 2017 JProStl Professional Recognition Luncheon, representing 32 different organizations



We create a Jewish community that will help retain and be attractive to young adults and families with young children.

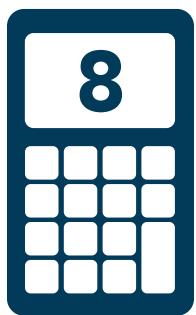


50

organizations received
emergency planning and
management support



organizations use
the RAVE
emergency system



organizations use
accounting services

6

organizations in the
Jewish Community
Investment Pool



47

organizations accessing
the Jewish Community
Insurance Pool





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WHO WE ARE

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Joel Portman (Young
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Rabbi Jim Bennett (St. Louis
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LION OF JUDAH 2016

Lion of Judah honors women whose family contributes \$5,000 or more to the Annual Campaign. Members participate in local and national conferences designed especially for them and may wear a 14K gold pin in the shape of a lion, which signifies their commitment to the worldwide Jewish community.

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2016

The National Young Leadership Cabinet of The Jewish Federations of North America consists over 200 Jewish men and women at the highest level of dedication, giving, commitment, community involvement and performance. Members contribute a minimum of \$5,000 to the Annual Campaign.

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The Rabbinic Cabinet is the rabbinic arm of JFNA and local Federations and honors Rabbis who contribute \$1,000 or more to the annual campaign. It promotes the unity of the Jewish people in its efforts to support the needs of all Jews by including rabbis from every movement.

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YOUNG BEN GURION SOCIETY

2016

The Young Ben Gurion Society (YBGS), named for Israel's first Prime Minister, David Ben-Gurion, is a national donor recognition program for people ages 22-45 whose family contributes \$1,000 or more to the Annual Campaign.

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Chesterfield, MO 63017
314-862-2474

Bais Abraham Congregation

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St. Louis, MO 63130
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Chesterfield, MO 63017
636-778-4000

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