

2014

PLANNING & ALLOCATIONS COMMITTEE REPORT





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CHAIR'S INTRODUCTION

Thank you for the opportunity to serve as the chair of Planning & Allocations. Under the leadership of the Planning & Allocations committee, including the outstanding subcommittees, their chairs and the dedicated staff, 8.56 million dollars have been allocated to our community and overseas in 2014.

The idea of the individual giving to create a greater whole is a strong theme in Jewish history. Consider the individual contributions to the Tabernacle, the portable house of worship, which not only enabled the building of this important structure, but also helped transform the individual givers into a nation. As Rabbi Jonathan Sacks stated, this process gave the Jewish people "the dignity of labor and creative endeavor. It brought to closure their birth as a nation, and it symbolized the challenge of the future." (rabbisacks.org/terumah-5774-home-build-together)



With the generous donations from each of you, Planning & Allocations has worked to help build and sustain our Jewish community. Some highlights of that work include:

Jewish Engagement—Working with professionals in agencies and synagogues and outside traditional venues, Federation has created new programmatic grants to engage all sectors, with a particular emphasis on young families and professionals. Federation's Millstone Institute is a strong example of this multifaceted approach, providing its signature Fellows, JPro and LENS On programs for leadership development. The integration between the Central Agency for Jewish Education (CAJE) and Federation will further enhance this vision. This move is aimed at maximizing and enhancing our effectiveness. Across North America, 75% of all bureaus of Jewish education are operated within Federations, and only seven independent agencies still exist.

Caring for Those in Need—Covenant Place is building a new 101-unit low-income senior living facility on the I.E. Millstone Jewish Community Campus. Federation participated in the planning and helped identify resources to support them in these efforts.

Outstanding Jewish Education—Working closely with the day schools and collaborating with RAVSAK: The Jewish Community Day School Network, Federation is assessing whether the current school benchmarks will create vibrant, sustainable, high-quality day schools.

Agency Excellence—Planning & Allocations participated in two important agency reviews, one of the St. Louis Hillel at Washington University (through the office of Hillel International) and another of the Jewish Community Relations Council (JCRC), with the help of a consultant. We hope that these assessments will help both Hillel and JCRC grow and better serve the community.

This report contains extensive detail around each of the allocations, and we hope that you will share your feedback so we can continue to improve the allocation of these important community resources.

Thanks to each of you for being a part of our community, for your philanthropic contributions, and for your time and energy. Through dedication, collaboration and optimism, we can work for the future we know we can build together.

Sincerely,

Ruth Raskas, Chair, Planning & Allocations

PLANNING & ALLOCATIONS COMMITTEE STRUCTURE AND PROCESS

BOARD OF DIRECTORS

PLANNING & ALLOCATIONS COMMITTEE

GOVERNMENT RELATIONS OFFICE OF THE MISSOURI JEWISH FEDERATIONS

LOCAL AGENCY
PERFORMANCE
STANDARDS &
CAPACITY BUILDING

ENSURING THE JEWISH FUTURE

COMMUNITY ENGAGEMENT

CARING FOR JEWS IN NEED-DOMESTIC

CARING FOR JEWS IN NEED-OVERSEAS



STEP 1

An agency comes up with a proposal for funding a program that meets a community need, or P&A identifies a need and requests that an agency submit a proposal.



STEP 2

P&A subcommittees review and make funding recommendations to the Board of Directors considering budget, proposed measurable outcomes and agency capacity.



STEP 3

The Board of Directors approves or rejects P&A's recommendations for funding a program.

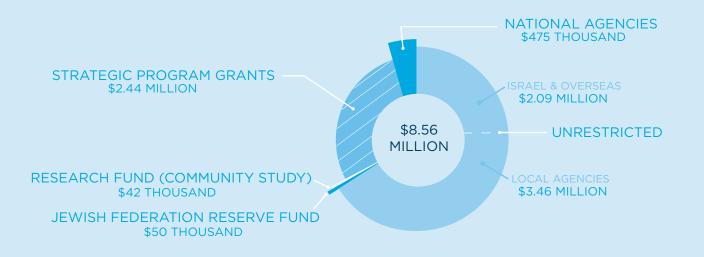


STEP 4

Allocations are made, and each agency and program is overseen to ensure that outcomes are met and operations are efficient.

SUMMARY OF 2014-15 ALLOCATIONS

2013-14 ACTUAL 2014-15 APPROVED % CHANGE UNRESTRICTED **Local Agencies** \$3,462,425 \$3,462,425 0.0% % of Total 40.8% 40.4% Israel & Overseas \$2,092,721 \$2,092,721 0.0% 24.6% 24.4% % of Total \$5,555,146 \$5,555,146 0.0% **SUBTOTAL** 65.4% 64.9% % of Total JEWISH FEDERATION RESERVE FUND JFed Reserve Fund \$68,000 \$50,000 -26.5% % of Total 0.8% 0.6% RESEARCH FUND (COMMUNITY STUDY) \$42,478 Research Fund 0.0% 0.5% % of Total STRATEGIC PROGRAM GRANTS 5.7% Ensuring the Jewish Future \$1,069,689 \$1,130,547 % of Total 12.6% 13.2% Caring for Jews in Need-Domestic \$582,522 \$582,768 0.0% % of Total 6.9% 6.8% Caring for Jews in Need-Overseas \$532,489 0.0% \$532,489 % of Total 6.3% 6.2% Community Engagement \$192,125 \$192,125 0.0% % of Total 2.3% 2.2% \$2,437,929 \$2,376,825 2.6% **SUBTOTAL** 28.5% % of Total 28.0% NATIONAL AGENCIES **National Agencies** \$136,951 -15.0% \$116,451 1.4% % of Total 1.6% \$358,534 0.0% JFNA Dues \$358,534 4.2% 4.2% % of Total **SUBTOTAL** \$495,485 \$474,985 -0.4% % of Total 5.8% 5.5% \$8,495,456 TOTAL ALLOCATED \$8,560,538 0.8%



UNRESTRICTED LOCAL ALLOCATIONS

For 2014–15, unrestricted allocations were kept at the same level as last year. This is the first time since the implementation of the new allocation model that no reductions have been made.

| 2013-14 | ACTUAL | 2014-15 APPROVED | % CHANGE |
|---|-------------|------------------|----------|
| Central Agency for Jewish Education | \$653,942 | \$653,942 | 0.0% |
| Covenant Place Foundation | \$69,887 | \$69,887 | 0.0% |
| Day School Pool* | \$495,989 | \$495,989 | 0.0% |
| Hillel-University of Missouri | \$59,597 | \$59,597 | 0.0% |
| Holocaust Museum & Learning Center | \$205,706 | \$205,706 | 0.0% |
| Jewish Community Center | \$991,405 | \$991,405 | 0.0% |
| Jewish Community Relations Council | \$285,055 | \$285,055 | 0.0% |
| Jewish Family & Children's Service | \$329,603 | \$329,603 | 0.0% |
| MERS/Goodwill | \$41,904 | \$41,904 | 0.0% |
| St. Louis Hillel at Washington University | \$107,445 | \$107,445 | 0.0% |
| St. Louis Jewish Light | \$77,170 | \$77,170 | 0.0% |
| Saul Brodsky Jewish Community Library | \$144,722 | \$144,722 | 0.0% |
| TOTAL ALLOCATED | \$3.462.425 | \$3,462,425 | 0.0% |

^{*}Individual day school allocations will be determined in Fall 2014. 2013-14 allocations:

In addition, \$36,115 was utillized to hire a consultant to make recommendations for implementing a new day school funding model.



Federation-supported programs and services help Covenant Place residents maintain their independence. These services are vital to the well-being of older adults and for many, mean the difference between living independently and requiring nursing home care.

Joan Denison, Executive Director of Covenant Place

⁻Epstein Hebrew Academy-\$105,779

⁻Saul Mirowitz Jewish Community Day School-\$165,664

⁻Torah Prep School-\$188,431

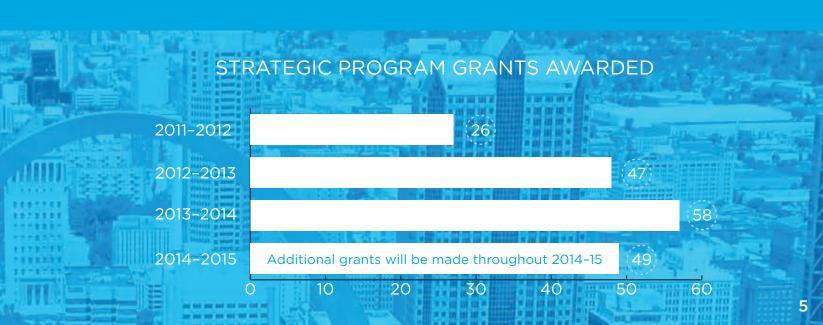
STRATEGIC PROGRAM GRANT ALLOCATIONS

Strategic program grants were distributed over the course of the fiscal year. In June 2013, the Board of Directors approved the distribution of 40 strategic program grants. Eighteen additional strategic program grants were approved between August 2013 and May 2014.

| 20 | 13-14 ACTUAL | 2014-15 APPROVED | % CHANGE |
|----------------------------------|--------------|------------------|----------|
| SUMMARY | | | |
| Caring for Jews in Need-Domestic | \$582,522 | \$582,768 | 0.0% |
| Caring for Jews in Need-Overseas | \$532,489 | \$532,489 | 0.0% |
| Community Engagement | \$192,125 | \$192,125 | 0.0% |
| Ensuring the Jewish Future | \$1,069,689 | \$1,130,547 | 5.7% |
| | | | |
| TOTAL ALLOCATED | \$2,376,825 | \$2,437,929 | 2.6% |

Detailed charts for these efforts are outlined on pages 5-9





CARING FOR JEWS IN NEED-DOMESTIC

These grants support programs that identify, monitor and care for the most vulnerable Jews in St. Louis.

2013–14 ACTUAL 2014–15 APPROVED % CHANGE

| Jewish Community Center | | | |
|---|----------------------|-----------|---------|
| Social Nutrition | \$143,950 | \$143,950 | 0.0% |
| Adult Day Program Scholarships | - | \$10,000 | N/A |
| Jewish Family & Children's Service | | | |
| Lifeline | - | \$20,000 | N/A |
| ElderLink Outreach | \$45,808 | TBD | N/A |
| Chaplaincy | \$73,959 | TBD | N/A |
| Financial Assistance | - | \$19,429 | N/A |
| Counseling | - | \$49,071 | N/A |
| JF&CS/JCC Grant to replace Ephraim Block ¹ | \$84,000 | - | -100.0% |
| JF&CS Neve Shalom-Shalvah | - | \$10,000 | N/A |
| JF&CS Covenant Place-Homemaker Services | \$25,000 | \$25,000 | 0.0% |
| Crown Center | | | |
| Social Nutrition | \$61,402 | \$61,402 | 0.0% |
| Russian Case Manager | \$5,000 | \$5,000 | 0.0% |
| Jewish Federation | | | |
| Orthodox Community Service Study | ¹ \$5,000 | - | -100.0% |
| Inclusion Coordinator | \$28,633 | TBD | N/A |
| B'ai Amoona-Rosh Pina Inclusion Certification | ¹ \$2,500 | - | -100.0% |
| Congregations-Rabbinic Chesed Fund | \$19,000 | TBD | 0.0% |
| Reserve for midyear renewals | - | \$167,400 | N/A |
| Reserve for new programs | \$88,270 | \$71,516 | -19.0% |
| TOTAL ALLOCATED | \$582,522 | \$582,768 | 0.0% |

COMMUNITY ENGAGEMENT

These grants support programs that educate and advocate for a strong Israel and safe

Jewish world.

2013-14 ACTUAL 2014-15 APPROVED % CHANGE

| | 2013-14 ACT 0A | CE 2014-13 AFFROVED | 70 CHANGE |
|---|----------------|---------------------|-----------|
| Jewish Community Relations Council | | | |
| Israel Business & Technology Committ | ee \$12,125 | - | -100.0% |
| Arab-Hebrew Theater ¹ | \$12,000 | - | -100.0% |
| Hillel-University of Missouri | | | |
| Israel Engagement Worker | \$20,000 | TBD | N/A |
| Jewish Federation | | | |
| Dr. Dalia Fadila ¹ | \$5,500 | - | -100.0% |
| Speaker Series | \$15,000 | TBD | N/A |
| Israel Missions-Art & Public Schools ¹ | \$40,000 | - | -100.0% |
| Jewish People Policy Institute (JPPI) | \$11,000 | \$11,000 | 0.0% |
| Israel Movement for Progressive Judaism | \$17,000 | \$17,000 | 0.0% |
| Ruach Hadasha | \$10,000 | \$10,000 | 0.0% |
| ITIM | - | \$15,000 | N/A |
| Taub Institute | - | \$5,000 | N/A |
| Q-Schools | - | \$15,000 | N/A |
| Hand in Hand | - | \$10,000 | N/A |
| Megiddo Regional Council | - | \$5,000 | N/A |
| Jerusalem College of Technology | - | \$10,000 | N/A |
| Reserve for mid-year renewals | - | \$35,000 | N/A |
| Reserve for new programs | \$49,500 | \$59,125 | 19.4% |
| TOTAL ALLOCATED | \$192,125 | \$192,125 | 0.0% |

Grants in blue were made mid-year 2013-14 and will be considered for renewal during 2014-15.

- 1 One-time grant; renewal not needed
- 2 Program did not submit renewal request





ENSURING THE JEWISH FUTURE

These grants support programs that ensure Jewish identity and engagement and create a vibrant local Jewish community.

2013-14 ACTUAL 2014-15 APPROVED % CHANGE

| Central Agency for Jewish Education | | | |
|---|--------------------------|--------------------|---------|
| Israel Experience Center | \$160,000 | \$186,050 | 16.3% |
| Teacher Certification ² | \$27,600 | - | -100.0% |
| PJ Library* | \$75,000 | \$71,930 | -4.1% |
| Concierge for Families With Young Child | dren \$39,249 | \$41,300 | 5.2% |
| One Happy Camper | \$71,250 | \$89,483 | 25.6% |
| Focus Israel Pedagogic Program ¹ | \$16,700 | - | -100.0% |
| Community Professionals | | | |
| Yokneam-Megiddo Professional Exchang | ge ² \$40,000 | - | -100.0% |
| Jewish Community Center | | | |
| Songleader Boot Camp | \$15,500 | TBD | N/A |
| Nishmah | \$7,000 | TBD | N/A |
| Yom Ha'atzmaut | \$5,000 | TBD | N/A |
| Shaliach | \$45,000 | TBD | N/A |
| Saul Brodsky Jewish Community Library | | | |
| Archives | - | \$14,800 | N/A |
| Jewish Federation | | | |
| Summer College Internships | \$15,000 | TBD | N/A |
| Interfaith Mission | \$37,350 | TBD | N/A |
| Birthright Israel | \$108,297 | \$108,297 | 0.0% |
| Congregations | | | |
| Jewish Family Education Grants ² | \$78,099 | - | -100.0% |
| Torah MiTzion Kollel | | | |
| Sherut Leumi | \$30,000 | \$30,000 | 0.0% |
| Jewish Student Union | \$30,000 | \$33,000 | 10.0% |
| Next Dor | \$10,000 | \$10,000 | 0.0% |
| Jewish Agency for Israel | 7.2,223 | , -, | 0.070 |
| Yokneam-Megiddo Partnership2Gether | \$50,560 | \$62,800 | 24.2% |
| Partnership 2Gether Kesher B'Kitah | \$4,000 | \$29,500 | 637.5% |
| Summer Camps-Former Soviet Union | \$50,000 | \$50,000 | 0.0% |
| Community Innovators | + + | ,,,,,,,,, | |
| Innovation Fund | \$45,000 | \$60,000 | 33.3% |
| Chabad on Campus-J Grads | - | \$32,600 | N/A |
| St. Louis Kollel | | | |
| Torah & Turf | \$7,500 | TBD | N/A |
| Reserve for mid-year renewals | - | \$132,350 | N/A |
| Reserve for new programs | \$101,584 | \$178,437 | 75.7% |
| TOTAL ALLOCATED | \$1,069,689 | ¢1170 5 <i>4</i> 7 | F 70/ |
| TOTAL ALLOCATED | \$1,U09,089 | \$1,130,547 | 5.7% |

Grants in blue were made mid-year 2013-14 and will be considered for renewal during 2014-15.

*Additional 2014-15 funding of \$13,070 provided through Adele Roman Endowment Fund

¹ One-time grant; renewal not needed

² Program did not submit renewal request

CARING FOR JEWS IN NEED-OVERSEAS

These grants support programs that identify, monitor and care for the most vulnerable Jews in Israel and overseas.

2013-14 ACTUAL 2014-15 APPROVED % CHANGE

| Megiddo Regional Council | | | |
|---|-------------|-----------|----------|
| Gilor-Megiddo Elderly Services | \$9,000 | \$9,000 | 0.0% |
| Yokneam Municipality | | | |
| Association for the Aged-Yokneam | \$9,000 | \$9,000 | 0.0% |
| American Jewish Joint Distribution Com | mittee | | |
| Elderly Jews in the Former Soviet Uni | on \$57,000 | \$57,000 | 0.0% |
| STRIVE | \$12,000 | \$12,000 | 0.0% |
| Leket Israel | \$20,000 | \$16,400 | -18.0% |
| Muzot | \$20,000 | \$20,000 | 0.0% |
| Economic Empowerment for Women | \$12,000 | \$15,000 | 25.0% |
| Jaffa Institute | \$10,000 | - | -100.0% |
| Israel Trauma Coalition | | | |
| Helping the Helpers | \$15,000 | \$15,000 | 0.0% |
| Emergency Preparedness-Yokneam ¹ | \$20,000 | - | -100.0% |
| Crossroads | \$12,000 | \$12,000 | 0.0% |
| Jewish Agency for Israel | | | |
| Victims of Terror Project | \$7,500 | \$7,500 | 0.0% |
| Orr Shalom | \$20,000 | \$20,000 | 0.0% |
| JAFI/Megiddo Council/Yokneam | | | <u> </u> |
| Israel Multi-year Project | \$288,280 | \$288,857 | 0.2% |
| Jewish Federations of North America | | | |
| Ukraine Crisis Emergency Grant ¹ | \$16,962 | - | -100.0% |
| Beit Uri | - | \$10,000 | N/A |
| Alliance Israelite Universelle | | | |
| Cracking the Glass Ceiling | - | \$20,000 | N/A |
| Shekel | - | \$15,000 | N/A |
| Reserve for new programs | \$3,747 | \$5,732 | 53.0% |
| TOTAL ALLOCATED | \$532,489 | \$532,489 | 0.0% |

¹ One-time grant; renewal not needed

² Program did not submit renewal request

ISRAEL MULTI-YEAR PROJECT

These grants are part of a multi-year project to assist families in distress with children and youth at risk in Yokneam and Megiddo.

2014-15 APPROVED

MEGIDDO

| Family Mentoring & Empowerment | \$15,350 |
|--------------------------------|----------|
| Otzma Enrichment Center | \$20,000 |
| MALEH | \$6,000 |
| Special Needs Accompaniment | \$5,000 |

YOKNEAM

| Families Empowerment | \$39,278 |
|----------------------|----------|
| Preschool* | \$4,254 |
| Etrog Kindergarten | \$2,683 |
| Elementary School | \$22,826 |
| High School | \$15,341 |
| Hapoel Soccer | \$6,700 |
| Bayit Cham | \$10,440 |
| Youth Department | \$35,000 |
| Kfar Hassidim | \$13,000 |

MEGIDDO & YOKNEAM

| Youth Futures | \$28,000 |
|---------------|----------|

| \$223,872 | TOTAL PROGRAMS |
|-----------|-----------------------------|
| \$11,500 | Additional-Evaluation |
| \$53,485 | Additional-Program Staffing |
| \$288,857 | TOTAL MULTI-YEAR PROJECT |

^{*}An additional \$4,746 will be allocated to this program through Operation Promise

Family Mentoring & Empowerment

Family empowerment and employment assistance

Otzma Enrichment Center

After-school enrichment for the most at-risk children in Megiddo; parent groups and therapy

MALEH

School-based intervention for high school students at risk of dropping out

Special Needs Accompaniment

Specific reponse to 130 families with children with special needs

Families Empowerment

Coaching to help integrate Ethiopian families into Israeli society

Preschool

Program to strengthen language and learning skills required for integration into kindergarten for children 0–6 years

Kindergarten

Extended school day program at integrated kindergartens

Elementary School

Scholastic assistance and therapies within the school framework after school hours

High School

Scholastic assistance for 100 Ethiopian and at-risk students in ORT high school

Hapoel Soccer

High-quality soccer program for Ethiopian children and teens

Bayit Cham

After-school home for the most at-risk children

Youth Department

After-school enrichment programs and counseling at two local youth centers

Kfar Hassidim

After-school scholastic assistance for all Ethiopian youth learning outside of Yokneam

Youth Futures

Adult role models serve as a liaison between the

TOTAL ALLOCATIONS TO BENEFICIARY AGENCIES

Beneficiary agencies receive unrestricted allocations and are also eligible to receive strategic program grants.

2013-14 ACTUAL

2014-15 APPROVED

| CENTRAL AGENCY FOR JEWISH EDUCATION \$653,942 - \$653,942 SIsrael Experience Center - \$160,000 \$160,000 | RESTRICTED \$653,942 | PROGRAM GRANTS | TOTAL |
|---|-------------------------|-------------------|------------------------|
| CENTRAL AGENCY FOR JEWISH EDUCATION \$653,942 - \$653,942 \$ Israel Experience Center - \$160,000 \$160,000 | \$653 942 | | |
| Israel Experience Center - \$160,000 \$160,000 | Ψ000,0-2 | - | \$653,942 |
| Top dow Contification | - | \$186,050 | \$186,050 |
| Teacher Certification - \$27,600 \$27,600 | - | - | - |
| PJ Library - \$75,000 \$75,000 | - | \$71,930 | \$71,930 |
| Concierge for Families With Young Children - \$39,249 \$39,249 | - | \$41,300 | \$41,300 |
| One Happy Camper - \$71,250 \$71,250 | - | \$89,483 | \$89,483 |
| Focus Israel Pedagogic Program - \$16,700 \$16,700 | - | - | - |
| TOTAL \$653,942 \$389,799 \$1,043,741 \$ | \$653,942 | \$388,763 | \$1,042,705 |
| COVENANT PLACE FOUNDATION \$69,887 - \$69,887 | \$69,887 | - | \$69,887 |
| DAY SCHOOL POOL \$495,989 - \$495,989 \$ | \$495,989 | - | \$495,989 |
| HILLEL-UNIVERSITY OF MISSOURI \$59,597 - \$59,597 srael Engagement Worker - \$20,000 \$20,000 | \$59,597 - | - TBD | \$59,597 - |
| TOTAL \$59,597 \$20,000 \$79,597 | \$59,597 | - | \$59,597 |
| HOLOCAUST MUSEUM & LEARNING CENTER \$205,706 - \$205,706 \$ | \$205,706 | - | \$205,706 |
| JEWISH COMMUNITY CENTER \$991,405 - \$991,405 | \$991,405 | - | \$991,405 |
| Social Nutrition - \$143,950 \$143,950 | - | \$143,950 | \$143,950 |
| Songleader Bootcamp - \$15,500 \$15,500 | - | TBD | - |
| Nishmah It's A Guy Thing - \$7,000 \$7,000 | - | TBD | - |
| Yom Ha'atzmaut Celebration - \$5,000 \$5,000 | - | TBD | - |
| Shaliach - \$35,000 \$35,000 | - | TBD | - |
| Adult Day Center Scholarships | - | \$20,000 | \$20,000 |
| TOTAL \$991,405 \$206,450 \$1,197,855 | \$991,405 | \$163,950 | \$1,155,355 |
| φ200,000 | \$285,055 | - | \$285,055 |
| Israel Business & Technology Committee - \$12,125 \$12,125 | - | | |
| Arab-Hebrew Theater - \$12,000 \$12,000 TOTAL \$285.055 \$24,125 \$309,180 | - \$205.055 | - | - *205.055 |
| | \$285,055 | - | \$285,055 \$329,603 |
| JEWISH FAMILY & CHILDREN'S SERVICE \$329,603 - \$329,603 \$ ElderLink Outreach - \$45,808 \$45,808 | \$329,603 - | TBD | \$329,0U3 - |
| Chaplaincy - \$73,959 \$73,959 | _ | TBD | _ |
| Lifeline 2.0 | _ | \$20,000 | \$20,000 |
| Financial Assistance | _ | \$19,429 | \$19,429 |
| Counseling | _ | \$49,071 | \$49,071 |
| | \$329,603 | \$88,500 | \$418,103 |
| ST. LOUIS JEWISH LIGHT \$77,170 - \$77,170 | \$77,170 | - | \$77,170 |
| | \$144,722 | - | \$144,722 |
| Archives | - | \$14,800 | \$14,800 |
| TOTAL \$144,722 - \$144,722 | \$144,722 | \$14,800 | \$159,522 |
| ST. LOUIS HILLEL-WASHINGTON UNIVERSITY \$107,445 - \$107,445 | \$107,445 | - | \$107,445 |
| | \$41,904 | - | \$41,904 |
| MERS/GOODWILL \$41,904 - \$41,904 | | | |

TOTAL ALLOCATED
TO BENEFICIARY AGENCIES

\$3,462,425

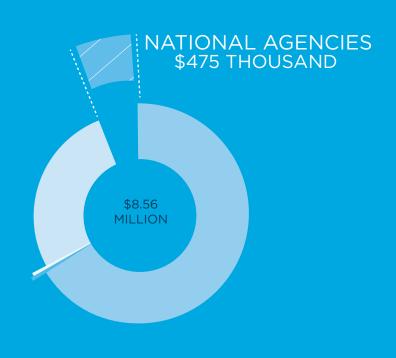
\$785,141 \$4,247,566 \$3,462,425 \$681,013 \$4,143,438

NATIONAL AGENCY ALLOCATIONS

Allocations are made to national agencies that address Federation's strategic priorities and have an impact on the St. Louis community.

| | 2013-14 ACTUAL | 2014-15 APPROVED | CHANGE |
|--|-------------------|---------------------|---------|
| ENSURING THE JEWISH FUTURE | | | |
| B'nai B'rith Youth Organization | \$3,800 | \$3,800 | 0.0% |
| Jewish Community Centers Association | \$19,000 | \$19,000 | 0.0% |
| Hillel: Foundation for Jewish Campus Life | \$23,750 | \$23,750 | 0.0% |
| Moishe House | \$2,375 | \$2,375 | 0.0% |
| TOTAL ALLOCATED | \$48,925 | \$48,925 | 0.0% |
| COMMUNITY ENGAGEMENT | | | |
| Israel Action Network | \$11,926 | \$11,926 | 0.0%_ |
| Jewish Telegraphic Agency | \$9,500 | \$9,500 | 0.0% |
| Jewish Council for Public Affairs | \$9,500 | \$9,500 | 0.0% |
| American Jewish Committee | \$19,000 | \$19,000 | 0.0% |
| Anti-Defamation League | \$17,100 | \$17,100 | 0.0% |
| United Against Nuclear Iran (UANI) | \$20,000 | - | -100.0% |
| TOTAL ALLOCATED | \$87,026 | \$67,026 | -23.0% |
| TOTAL NATIONAL AGENCY ALLOCATIONS | \$135,951 | \$115,951 | -14.7% |
| JEWISH FEDERATIONS OF NORTH AMERICA & DUES | | | |
| Jewish Federations of North America | \$358,534 | \$358,534 | 0.0% |
| Jewish Communal Service Association of North America | \$500 | \$500 | 0.0% |
| World Council of Jewish Communal Service | \$500 | - | -100% |
| TOTAL DUES | \$359,534 | \$359,034 | -0.1% |
| | \$ O | \$0 | |
| TOTAL ALLOCATED | \$495,485 | \$474,985 | -4.1% |





2013-14 SELECTED NEW STRATEGIC PROGRAM GRANTS

In 2013–14, several new programs were funded. Among them are several selections listed here.

THE CONGREGATIONAL CHESED FUND

Recognizing that some people have close relationships with their rabbis and are more comfortable going to them than a social service agency when they need short-term financial help, this fund provides grants of \$1,000 to the senior rabbis of St. Louis congregations and the Jewish Family & Children's Service Chaplaincy program. The money can be distributed at the rabbis' discretion to Jewish individuals with emergency financial needs.

JEWISH COMMUNITY CENTER SONGLEADER BOOT CAMP

The Songleader Boot Camp unites an international, supercharged community of rabbis, cantors, Jewish educators, songleaders, teens and adults to experience the best of the best in Jewish education, leadership, and music. The camp is already recognized as one of the top Jewish leadership training experiences in North America, facilitated by the most outstanding educators and leaders in the Jewish world through dozens of exciting and content-rich courses.

DR. DALIA FADILA VISIT

In September/October 2013, St. Louis welcomed Dr. Fadila, founder of Q-Schools, private schools in Israel that offer a unique approach to teaching English to Arab students. She met with several different groups, including Jewish Federation, Central Reform Congregation, the Rabbinical Association, Ladue Schools, CAJE, Maryville University, the American Jewish Committee and the Jewish-Muslim dialogue group of JCRC.





INCLUSION COORDINATOR

Federation added this new part-time position to work with the Inclusion Initiative committee to develop and support programs that help individuals with disabilities participate fully in Jewish life.

INTERFAITH MISSION

The connection to Israel is important for our Jewish community. For the non-Jewish partners of intermarried families, this concept can be particularly challenging to understand, because the connection to a specific country for religious reasons does not exist in most other faiths. This trip was designed to provide experiences and opportunities that enhance each participant's connection to Israel and strengthen the understanding of both the Jewish and non-Jewish partners. The mission was supported by grants from the Jonas and Herschel Weil fund and the Zimmerman family.

ITIM-HELPING ISRAELIS WORK WITH THE RELIGIOUS ESTABLISHMENT

In May 2014, Rabbi Farber, the founder and director of ITIM, visited St. Louis. ITIM assists Israelis with the legal intricacies of personal status (marriage, divorce, conversion, burial, etc.) that are administered by the Ministry of Religious Services. Rabbi Farber met with JCRC council members, rabbis and other interested parties and gave a community lecture at Young Israel, co-sponsored by Bais Abraham Congregation.

INNOVATION GRANTS

Designed to tap into the creativity that exists beyond Jewish community congregations, agencies and organizations, these grants were made available to individuals living in St. Louis who wanted to test their ideas. The goal was to stimulate the growth of new ideas that address Jewish education or engagement in the St. Louis Jewish community. In this first year, eight grants, which ranged from \$200 to \$10,000, were awarded to projects as diverse as a shabbaton designed to celebrate Jewish values through the use of Grateful Dead music, a meetup website to facilitate connections of local Jewish individuals and families with similar interests, and a grassroots organization for LGBT Jews.

NATURALLY OCCURRING RETIREMENT COMMUNITY



\$420
per year in home

VERSUS

\$52,830
per year for a semi-private nursing home bed

In 2013, the cost of supporting one St. Louis NORC member in his or her home was \$420 a year, compared with the Missouri average cost of \$52,830 a year for a semi-private nursing home bed.

The St. Louis Naturally Occurring
Retirement Community (NORC), which is
celebrating 10 years of operations in 2014,
continues to provide socialization and support
services to enhance the lives of older adults
and help them maintain their independence.
The St. Louis NORC offers a path for adults 65
and older to maintain their quality of life and
age in their own homes. By providing
opportunities for socialization, fitness, and
intellectual stimulation and services, like
adding safety features to homes, the St. Louis
NORC can easily extend a senior's
self-sufficiency for years.

While services are provided only to residents in the three-mile area surrounding the Jewish Community Campus, activities are open to all adults aged 65 and older. Membership has grown annually, from 565 in 2008 to 643 in 2013. More than 1,714 individuals have participated in at least one activity.

In 2013–14, in addition to support from the state, the St. Louis NORC was sustained financially by membership dues. Neighborhood Assistance Program tax credits from the State of Missouri, donations from individual donors, two endowments, a donation and a grant from the Women's Auxiliary for the Jewish Aged (formerly JCA Women's Auxiliary), an award from The Rams Foundation to one of the program's volunteers, a United Way allocation, and a grant from the JCA Charitable Trust. The St. Louis NORC has partnerships with service providers and religious institutions, including the Friedman Center for Aging at Washington University, the St. Louis County Department of Planning and the Older Resident Program, and, new this year, AARP.



GOVERNMENT RELATIONS OFFICE OF THE MISSOURI JEWISH FEDERATIONS

The Government Relations Office of the Missouri Jewish Federations (GROMJF) is concentrated in St. Louis and operates out of Jewish Federation. GROMJF acts on behalf of the Jewish communities of Missouri by taking a leadership role in legislation and accessing funding for Jewish communal organizations.

GROMJF continued its work in helping Missouri legislators realize the potential for the nonprofit/public partnership in supporting vulnerable Missourians within the framework of the general assembly's conservative ideology. GROMJF identified several objectives in December that guided work in Jefferson City, including:

- ▶ Expand the NORC program to gain greater acceptance of the model in Missouri and decrease its vulnerability in the state budget;
- Continue to advocate for the Social Innovation Grant program established through GROMJF's advocacy in 2013;
- ▶ Protect current tax credit programs that serve the nonprofit sector and are facing reduction or elimination;
- ▶ Assist agencies through regulatory and other governmental processes;
- ▶ Act as a conduit for information on the Missouri General Assembly to Jewish agencies.

GROMJF was able to show a number of accomplishments for these objectives through its work in Jefferson City this past session. Some of the highlights include:

- ▶ Establishment and funding of a Missouri Trade Desk in Israel—seen as both a tool of economic development for Missouri and a concrete way to show support for Israel by state legislators;
- ▶ NORC funding—expanded to include a second site in Kansas City;
- ▶ Funding for Social Innovation Grants—allowing the program to move forward;
- ▶ Assistance to Covenant Place for Missouri Housing Development Commission Funding—approved for their rebuilding project in the form of tax credits.



PROGRAMMATIC FUNDING OPPORTUNITIES

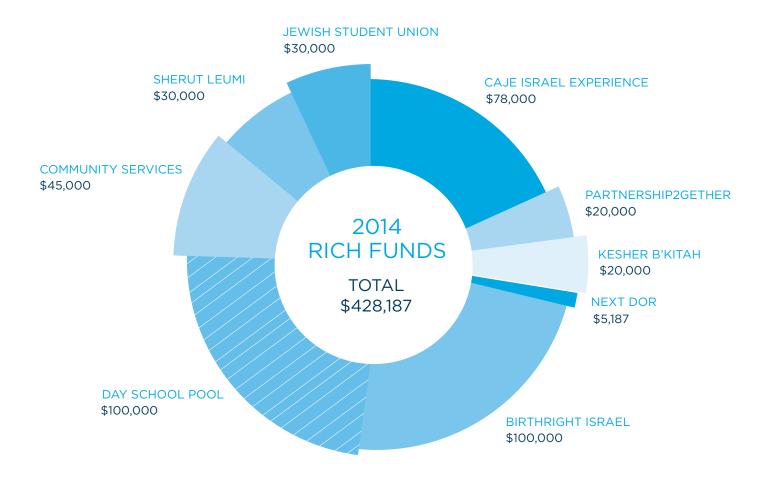
THE BOHM FUND

The Bohm Fund was established in 1983 by Lee and the late Milford Bohm to provide seed money for new projects in Reform Jewish religious settings. The income from the fund may only be used to benefit children directly, rather than for general administrative costs of the temple or the religious school. A committee comprising leadership from Reform congregations makes recommendations on distribution of these funds. Funds may not be distributed if the fund balance goes below corpus. Approximately \$5,000 to \$7,000 is allocated when funding is available. Funds will be allocated in late 2014.

THE RICH EDUCATION FUND

The Sam, Charles and Mamie Rich Education Fund was created in 1995 to provide support for Jewish educational and identity purposes of all kinds, as defined by Jewish Federation of St. Louis. Recommendations for distribution of the fund come primarily through the P&A Committee to the Federation's Board of Directors.

The Rich funds are an important part of the total allocation to these programs and agencies. They do not represent a separate source of funding.



OVERSIGHT OF FUNDS

Overseen by the staff of the Planning & Allocations department, these funds are held by Jewish Federation, but many are directly administered by one of the constituent agencies.

CHILDREN & FAMILY EMERGENCY RELIEF FUND

DISTRIBUTION 2013: \$0

Established to help families with limited resources through emergencies. Recommendations for the use of these funds come from the staff at Jewish Family & Children's Service.

EPHRAIM BLOCK FAMILY CHARITABLE TRUST

DISTRIBUTION 2013: \$103.527

Established to aid indigent and destitute persons of the Jewish faith by Ephraim Block in loving memory of his parents, Louis and Sarah Block, and his siblings, Flora B. Block, Frances Block, Dena Block Greengard and Jacob Block. Funds are currently distributed to Jewish Family & Children's Service for assistance with rent and utilities and Jewish Community Center for day care scholarships. Of the total funds distributed in 2013, JF&CS received \$93,081 and the JCC received \$10,446.

ROSE GROSS EMERGENCY RELIEF FUND

DISTRIBUTION 2013: \$804

This fund provides emergency aid to individuals and families in distress.

JEWISH LOAN ASSOCIATION (JLA)

DISTRIBUTION 2013: \$39,900

Interest-free loans are provided to Jewish applicants who require aid for a limited period. Recommendations for the use of these funds come from the staff at Jewish Family & Children's Service.

JULIUS, ANNA AND LILIAN JOSSEM MEMORIAL FUND DIST

DISTRIBUTION 2013: \$4,928

Created by Lilian Jossem in her name and the names of her parents to assist elderly Jewish individuals. Providing the extras to make the lives of the elderly less lonely and more comfortable, the fund responds to requests from agency professionals and rabbis.

LOUISE & BENJAMIN, MAJORIE & HARRY LOEB ENDOWMENT FOR INDIGENT JEWS

DISTRIBUTION 2013: \$13,521

Used primarily to provide direct cash assistance to both Jewish and other indigent clients. Recommendations for the use of these funds come from Jewish Family & Children's Service.

STUART I. PESSIN RESTRICTED SCHOLARSHIP FUND

DISTRIBUTION 2013: \$2,500

The fund is designed to provide scholarships to support student travel to Israel, for the programs operated by the Central Agency for Jewish Education or Hillel at Washington University. The funds are distributed through the Jewish Federation of St. Louis.

TERRY AND HARVEY HIEKEN ST. LOUIS CHESED FUND DISTRIBUTION 2013: \$3,101

Established in 2010 to provide direct cash assistance to meet the special or emergency health and social welfare needs of Jewish individuals. Recommendations for the use of these funds are made by Jewish Family & Children's Service.

LIFELINE FUND DISTRIBUTION 2013: \$3,818

In 2008, Jewish Federation of St. Louis approved the creation of a \$500,000 package of direct financial assistance and interest-free loans designed to help Jewish clients with urgent financial needs because of the economic situation. These funds are distributed through Jewish Family & Children's Service. This is the final year for the program, although several former clients are receiving assistance through the Lifeline II program funded through the Planning & Allocations process. (Grants of \$3,818 were provided to Lifeline clients; however, no additional new funds were needed because of advances previously provided to the agency.)



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MANY THANKS

We express our appreciation to these individuals who have served on our committees over the past year.

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OUR MISSION

Jewish Federation mobilizes the Jewish community and its human and financial resources to preserve and enhance Jewish life in St. Louis, in Israel and around the world.

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SHARING OUR PASSION FOR THE FUTURE

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